



March 19, 2025 | Engelberg, Switzerland

# Sustainable HPC Software: Lessons from the Trenches (A Maintainer's Perspective)

---

Damien Lebrun-Grandié  
Computational Sciences and Engineering Division



U.S. DEPARTMENT OF  
**ENERGY**

ORNL IS MANAGED BY UT-BATTELLE LLC  
FOR THE US DEPARTMENT OF ENERGY



# PESO

## Partnering for Scientific Software Ecosystem Stewardship Opportunities



<https://pesoproject.org>

The PESO Project exists to preserve, sustain, and advance the investments made by the Exascale Computing Project in a robust, versatile, and portable HPC software ecosystem and the people who make the ecosystem effective. Partnership with CASS.

**PIs: M. Heroux and L.C. McInnes**

### PESO PARTNERSHIPS

STAKEHOLDER ENGAGEMENT AND CONSORTIUM PARTNERSHIPS			COMMUNITY DEVELOPMENT
Consortium	Applications Community	Computing Facilities	Better Scientific Software (BSSw) Fellowship Program
Commercial HPC Companies	US Agencies	Industrial Users	
			Workforce

#### KEY PESO GOALS

- Enable applications to realize benefits of a software ecosystem
- Emphasize software product quality, continued fostering of software product communities, and delivery of products, working with CASS

### PESO SERVICES

#### INTEGRATION PARTNERSHIPS

Provide resources and support for portfolio build, integration, testing

- Spack integration
- CI testing
- Portfolio support & management

**Collaboration with SSOs**

#### SQA & SECURITY

Provide infrastructure to support and leverage product team SQA

- Supply chain, product quality
- Testing, documentation

### PESO PRODUCTS

#### E4S AND SPACK

- Support for product integration
- Features for consortium products
- Documentation, training

#### PORT & TEST PLATFORMS

- Frank test & devpt system
- Cloud resources
- Documentation, training

#### BSSw.io CONTENT

- Articles on scientific software productivity and sustainability

### Scientific software ecosystem benefits (technical and community)



**100,000+**

Lines of code replaced with high-quality libraries and tools



**10,000+**

Community members via ecosystem collaborations



**1,000+**

Code teams share ecosystem costs and benefits



**100+**

Speedup using advanced devices like GPUs



**10+**

Reduction in build times via Spack build caches



**1**

Source code base for all computing systems



<b>Stakeholders:</b> Applications Community Commercial HPC Companies Industrial Users US Agencies	<b>Computing Facilities:</b> ALCF, NERSC, OLCF	<b>CRLC:</b> ANL, BNL, LBNL, LLNL, LANL, ORNL, PNNL, SNL	<b>Advisory Board:</b> Reps from ANL, LBNL, LLNL, LANL, ORNL, SNL
---	---	---	--

<b>CASS Consortium</b> PESO, COLABS, CORSA, FASTMath, RAPIDS, STEP, SWAS, S4PST
--

<b>DOE Program Managers</b> <b>ASCR:</b> H. Finkel, B. Brown, B. Spotz, S. Hier-Majumder, R. Pino, D. Rabson <b>NNSA:</b> S. Hammond
--

## PESO Organizational Chart

PIs: Mike Heroux (ParaTools) and Lois Curfman McInnes (ANL)

### PESO PARTNERSHIPS

<b>STAKEHOLDER ENGAGEMENT</b> (Mike Heroux, ParaTools) <b>CONSORTIUM PARTNERSHIPS</b> (Terry Turton, LANL)
<p><b>Strategic engagement with consortium partners, applications, facilities, industry and agencies</b> (in collaboration with and co-funded by SSOs)</p> <p>William Godoy, ORNL, On-node programming systems (w. S4PST)          Rajeew Thakur, ANL, Inter-node programming systems (w. S4PST)          Sameer Shende, Univ of Oregon, Tools (w. STEP)          Sherry Li, LBNL, Math libraries (w. FASTMath)          Berk Geveci, Kitware, Data and viz (w. RAPIDS)          Lavanya Ramakrishnan &amp; Hannah Cohoon, LBNL, Workflows (w. SWAS)          Mahantesh Halappanavar &amp; Marco Minutoli, PNNL, ML/AI (w. FASTMath)</p> <p><b>Unfunded partners: Strategic engagement with NNSA, communities of practice, applications, facilities, industry and agencies</b></p> <p>David Bernholdt, ORNL, RSE engagement (funded by COLABS)          Ulrike Yang, LLNL, NNSA software (funded by NNSA)          Partners at ALCF, NERSC, OLCF (funded by facilities, software integration)</p>

<b>COMMUNITY DEVELOPMENT</b> (Lois Curfman McInnes, ANL)
<p><b>Better Scientific Software (BSSw) Fellowship Program</b></p> <p>Elsa Gonsiorowski, LLNL, Coordinator          Adam Lavelly, LBNL, Deputy Coordinator</p> <p><b>Workforce</b></p> <p>Mary Ann Leung, Sustainable Horizons Institute          Daniel Martin, LBNL          Suzanne Parete-Koon, ORNL, lead of HPC Workforce Action Group</p>

### PESO SERVICES

<b>INTEGRATION PARTNERSHIPS</b> (Jim Willenbring, SNL)
<p><b>Software portfolio management and integration</b> (in collaboration with and co-funded by SSOs)</p> <p>Damien Lebrun-Grandie, ORNL, On-node programming systems (w. S4PST)          Hui Zhou, ANL, Inter-node programming systems (w. S4PST)          Bill Hoffman, Kitware, Tools (w. STEP &amp; CORSA)          Satish Balay, ANL, Math (w. FASTMath)          Patrick O'Leary, Kitware, Data &amp; viz (w. RAPIDS)          Matteo Turilli &amp; Mikhail Titov, BNL, Workflows (w. SWAS)          Sam Browne, SNL, NNSA software (funded by NNSA)</p>
<b>SQA &amp; SECURITY</b> (David Bernholdt, ORNL)
Ross Bartlett, SNL; Berk Geveci, Kitware; Jim Willenbring, SNL

### PESO PRODUCTS

<b>E4S</b> (Sameer Shende, U Oregon)
Luke Peyralans, Wyatt Spear, Jordi Alcaraz, Erik Kever
<b>Spack</b> (Todd Gamblin, LLNL)
Greg Becker, Tammy Dahlgren
<b>PORT &amp; TEST PLATFORMS</b> (T. Gamblin and S. Shende)
Partnership with U Oregon, cloud, etc.
<b>BSSw.io CONTENT</b> (w. COLABS)
Ross Bartlett, SNL; Keith Beattie, LBNL Pat Grubel, LANL; Mark Miller, LLNL

Strategy & Integration – Members are part of other SSO teams & NNSA, for tight collaboration



# Maintaining HPC Software Is Challenging

Stewarding the scientific computing software ecosystem presents unique challenges.

I'll use examples from my experience as Kokkos maintainer to explore these challenges.

## My journey:

User -> Contributor ->  
Developer -> Maintainer/Lead



## Kokkos in a few numbers:

50% ECP C++ software technologies and applications  
2k users registered on Slack  
2.1k stars on GitHub  
151 contributors  
20+ developers from 7 institutions

**Kokkos' reach necessitates careful maintenance.**  
**Carelessness: not catastrophic, but costly.**

What does the **maintainer** do?

- Loosely aware of the entire project
- Track ongoing work and make sure that it gets reviewed and merged in a timely manner
- Direct the orchestra of **developers** and **reviewers**
- Has final responsibility
  - Reviews when no reviewer can be found for an important contribution
  - Develops when no developer can be found to fix an important bug

**If something goes wrong, it's eventually the maintainer's fault**

# Bus Factor: How Vulnerable Are You?

**What?** Single point of failure.

## Risks:

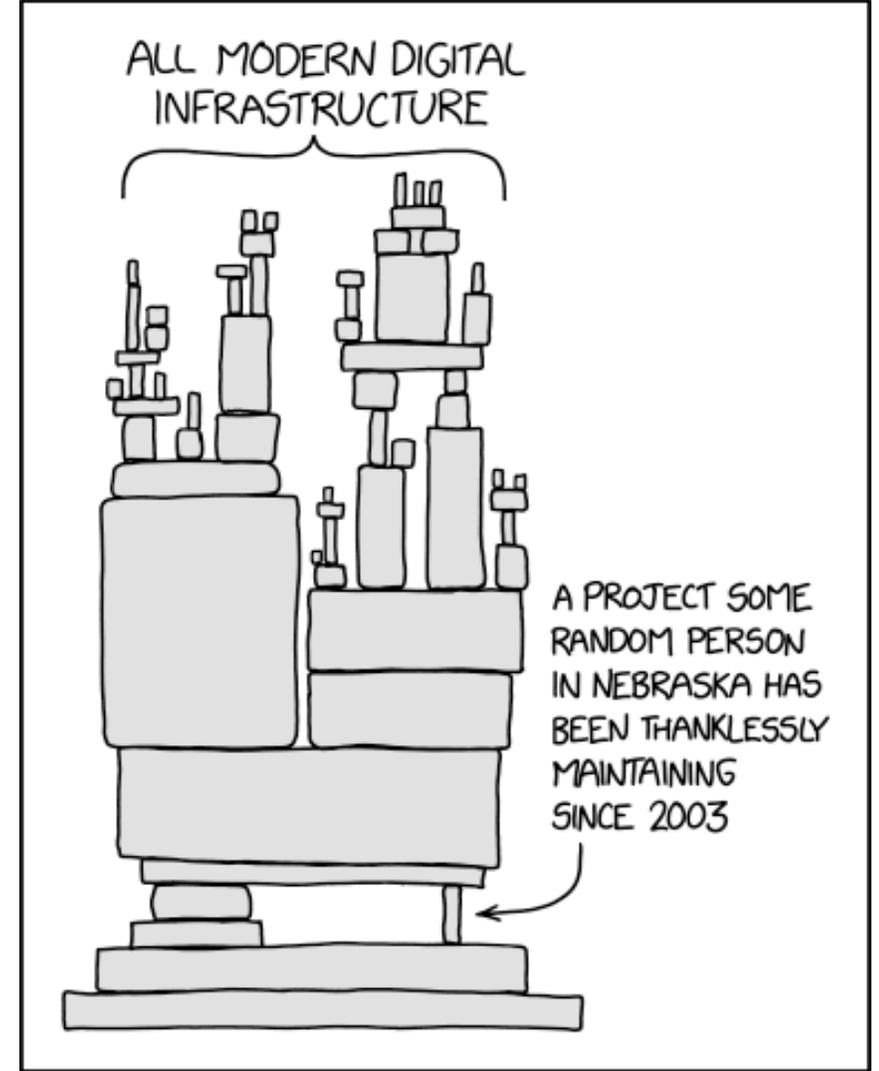
- Loss of critical expertise.
- Stalled development and maintenance.
- Increased vulnerability to bugs.
- Difficulty onboarding new contributors.

## Mitigation:

- Cross-training and knowledge sharing.
- Comprehensive documentation.
- Modular code design.
- Code reviews and pair programming.
- Establish clear ownership and responsibilities.

**Kokkos' setbacks:** 3 developers gone to Google, 1 to AMD in 2019

**Distribute knowledge, especially in specialized HPC domains.  
Be proactive and mitigate the risks.**



<https://xkcd.com/2347>

# The Silent Drag: Technical Debt

**What is it?** "Quick fixes" create future rework. Performance, scalability & maintainability suffer.

**Sources:** Deadlines, legacy code, evolving hardware, lack of refactoring.

**Impact:** Slows development, increases bugs, hinders innovation, burns out maintainers.

**Maintainer's Reality:** Constant patching, frustration, struggling to keep up.

**Solution:** Prioritize refactoring, testing, documentation, and code reviews.

**Kokkos' anecdotes:** OpenMPTarget, Qthreads, Tasking  
No plan to add new backends at the start of the 3.X series.

**Technical debt is *not* always avoidable, but it *must* be managed.**  
**It's a hidden cost that significantly impacts long-term sustainability.**



# Hyrum's Law: Implicit Dependencies Bite

With a sufficient number of users of an API, it does not matter what you promise in the contract: all observable behaviors of your system will be depended on by somebody.

**Impact:** Hidden dependencies block change.

**Results:** Breaking changes = pain, refactoring = hard.

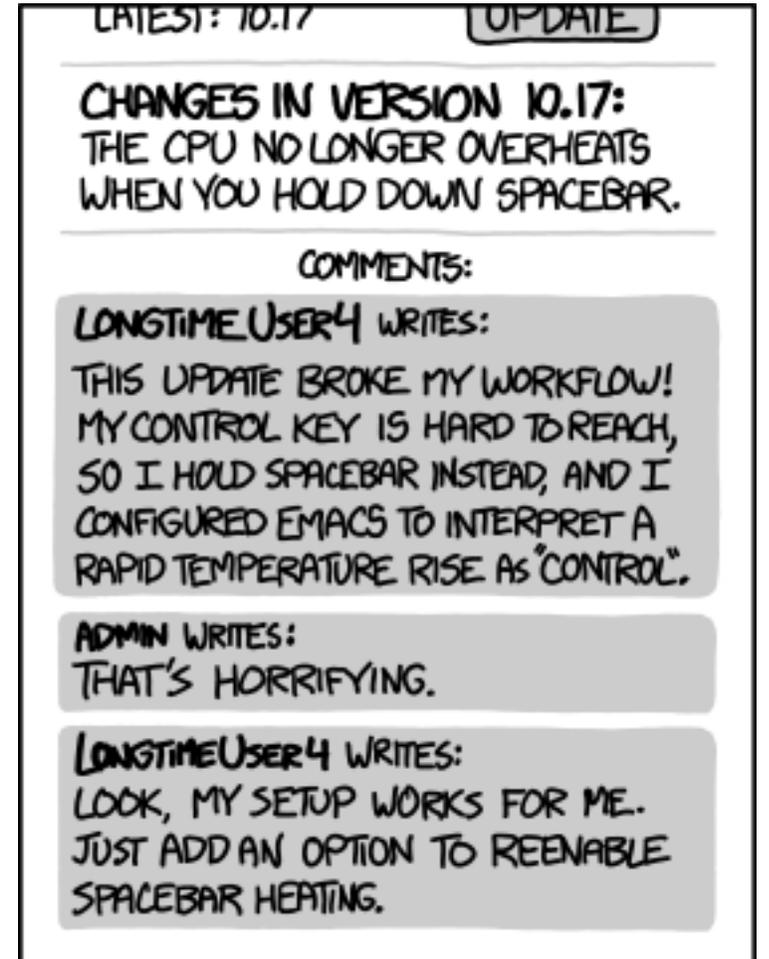
**Fix:** Strict APIs, testing, versioning, communication.

## Kokkos:

Public/private headers in Kokkos 3.X – Creation of Compatibility Guidelines  
View of views incident in 4.3 – Tooling and Introduction of New Semantics

**Users will use anything they can, even unintended features.**

**Be proactive and mitigate the risks.**



EVERY CHANGE BREAKS SOMEONE'S WORKFLOW.

<https://xkcd.com/1172/>

# Kokkos Support Policies



- Build systems  
Supporting multiple ways to build Kokkos has a real cost in increased testing and maintenance work.
- C++ language standard  
Maintaining support for any particular C++ standard forever is impractical.  
Since C++ standards are never formally deprecated or EOL'd, need to come up with own criteria.
- Compilers
- CPU/GPU microarchitectures
- Breaking changes  
With enough users, every change is potentially a breaking change for someone.
- Backwards and future compatibility guidelines
- Deprecations
- Experimental features

**Develop and publicize support policies.  
If you don't test it, you don't support it.**

# Closing Thoughts on Code Quality Metrics: It's Not Just a Test

**Best Practices:** OpenSSF, xSDK guide us.  
Post-ECP CASS Metrics Working Group

**Metrics are Tools:** Not just grades.

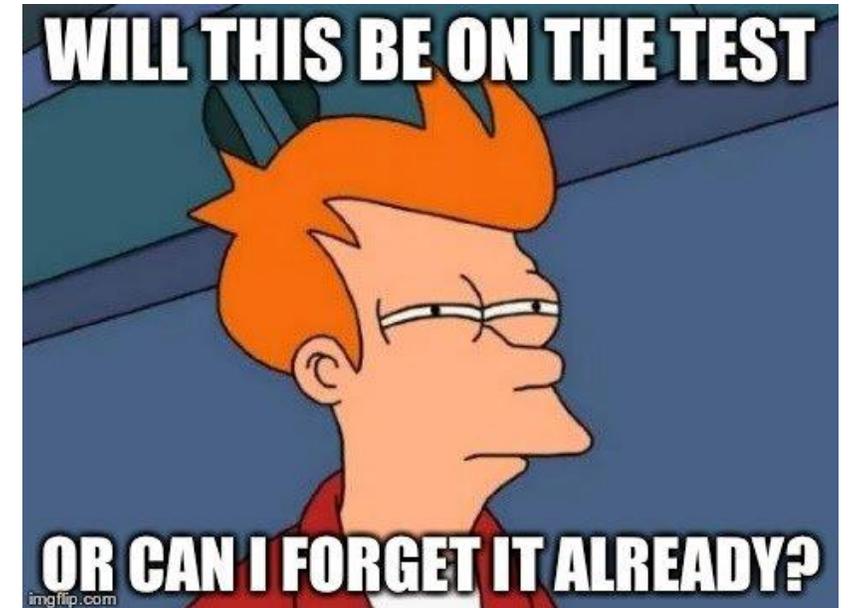
**Focus: Improvement:** The journey matters.

**Continuous Quality:** It's not a one-time test.

**Kokkos' efforts:**

Clang-Tidy bugprone-\* checks  
Contributor/Organization dependency from LFX  
OpenSSF Scorecard Report

**Don't just "study for the test".**  
**Metrics show where to improve, not if you're good.**



# The End

**Let's work together to build a future of sustainable, reliable, and impactful HPC software!**

## **Funding Acknowledgments:**

This material is based upon work supported by the U.S. Department of Energy, Office of Science, Office of Advanced Scientific Computing Research, Next-Generation Scientific Software Technologies program, under contract number DE-AC05-00OR22725 (ORNL).



# Thank you for your attention.

Contact: Damien L-G <[lebrungrandt@ornl.gov](mailto:lebrungrandt@ornl.gov)>

---